# A STUDY ON MEASURING PATIENTS' SATISFACTION USING SERVQUAL MODEL IN MELAKA PRIVATE HOSPITAL

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# A STUDY ON MEASURING PATIENTS' SATISFACTION USING SERVQUAL MODEL IN MELAKA PRIVATE HOSPITAL

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This Thesis Is Submitted In Partial Fulfilment Of The Requirements For The Award Of Bachelor Of Technology Management (Technology Innovation) With Honours

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## APPROVAL

I/We hereby declare that I/We have read and go through this dissertation/report/thesis and certify that, this dissertation/report/thesis is satisfactory in the sense of scope and quality as a partial fulfilment the requirements for the award of Bachelor of Technology Management (Technology Innovation) with Honours

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# **DECLARATION OF AUTHORSHIP**

# I declared that this thesis entitled "A STUDY ON MEASURING PATIENTS' SATISFACTION USING SERVQUAL MODEL IN MELAKA PRIVATE HOSPITAL"

is my own work except as cited with sources in the reference. The thesis is not been accepted for any degree and is not submitted in the candidature of any other degree.

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## **DEDICATION OF RESEARCH**

I am sincerely expressing my gratitude to my family members because they gave moral support to me no matter in terms of spiritual or financial, my respected supervisor and panel who willing to lead and guide me throughout the journey of completing this research study and beloved course mates as they assisted me to accomplish my research study within the time frame.

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Besides, I am deeply appreciated the researchers that conducted those similar studies that related to my research study topic and willing to publish online. This has helped me a lot in understanding the related theories and knowledge on my research study topic. It acts as my reference throughout my journey in completing my final year project.

Lastly, I am very grateful to the selected respondents who take part in this research. They are eager to spend their valuable time and effort in answering the given questionnaire. Without the cooperation from the respondents, it will be hard for me to accomplish my thesis in the limited time frame. I hope that this research study will be useful and beneficial in the future which can contribute to the society.

## ABSTRACT

There are many kinds of sectors or industries in a country. However, healthcare industry is important as it is the driver for the financial development and economic growth. Therefore, the service quality delivered by the healthcare industry particularly in the private hospital should be excellent in order the patients are happy with the service quality, therefore it can help in building customer loyalty and eventually provide profitability to the private hospital. The aim of the research paper is to describe the significant influences in the service quality that affect patients' satisfaction using SERVQUAL Model in the private hospital. The outcomes of this research paper would be able to represent whether the patients in the private hospital are more concerned to which kind of service quality. In this study, there are five independent variables which are tangibility, empathy, assurance, reliability and responsiveness of the service quality in measuring satisfaction of the patients in the private hospital. Next, secondary data such as literature review also is used in this paper. The proposed research framework is developed after understanding and interpreting the information from the literature review from different perspectives of researchers. Besides, primary data of this research is collected from 150 questionnaires among patients in a private hospital using probability sampling techniques which is the cluster sampling technique through drop and collect questionnaires distribution. The findings of this research should contribute to organization and government to identify the importance of private hospital of Malaysia for economic growth and improvement of the healthcare industry itself.

*Keyword* – private hospital, service quality, SERVQUAL Model, patients' satisfaction

## ABSTRAK

Terdapat pelbagai jenis sector atau industry dalam sesebuah negara. Walaubagaimanapun, sektor kesihatan terutamanya hospital swasta di mana ia merupakan elemen yang amat penting dalam menaikkan ekonomi negara. Justeru, kualiti servis yang disampaikan daripada hospital swasta haruslah mencapai tahap yang terbaik supaya pesakit-pesakit dalam sektor kesihatan berpuas hati dengan kualiti servis yang diberi. Dengan itu, ia boleh membina kesetiaan pelanggan and seterusnya meraih keuntungan kepada hospital swasta. Objektif penyelidikan ini adalah untuk mengenalpasti faktor penting dalam kualiti servis yang boleh mempengaruhi kepuasan pesakit-pesakit dalam hospital swasta dengan menggunakan Model SERVQUAL. Pencarian penyelidikan ini boleh menunjukkan tentang jenis pengambilberatan kualiti servis terhadap pesakit-pesakit dalam hospital swasta. Dalam kajian ini, terdapat lima faktor yang dikaji iaitu ketaranya, empati, keyakinan, kebergantungan dan ketindakbalasan dari segi kualiti servis dalam mengukur tahap kepuasan pesakitpesakit dalam hospital swasta. Selain itu, data sekunder digunakan sebagai sumber kesusasteraan dalam penyelidikan ini. Cadangan rangka kajian telah dibuat setelah kefahaman dan tafsiran daripada sumber kesusasteraan daripada para penyelidik. Manakala, data primer kajian ini diambil melalui pengumpulan sebanyak 150 soal selidik daripada hospital swasta dengan menggunakan kaedah pensampelam kluster. Hasil kajian ini adalah diharapkan untuk menyumbangkan kepada organisasi dan kerajaan untuk mengenalpasti kepentingan sektor kesihatan di Malaysia demi pembangunan ekonomi dan penambahbaikan sektor kesihatan terutamanya dalam hospital swasta.

**Kata kunci** – hospital swasta, kualiti servis, Model SERVQUAL, kepuasan pesakitpesakit

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## **CHAPTER 1**

## **INTRODUCTION**

#### **1.0** Introduction

In this chapter, it discusses about the overview of this research paper that helps to understand the level of satisfaction among patients which mainly focus on the patients that visit the Melaka private hospital such as the Mahkota Medical Centre, Melaka. This research intends to study the patients' satisfaction who visit the private hospital in Melaka using the SERVQUAL MODEL. There are seven main sections in this chapter. There are as such, research background, problem statement, research questions, research objectives, scope of the study and lastly the significance of study.

## 1.1 Research Background

Malaysia has gained its independence since the 31<sup>st</sup> August 1957. From then, Malaysia has transformed its economy profitably where Malaysia is initially an agriculture and commodity-based country, to now Malaysia has become a host in the manufacturing and service sectors. The current population of Malaysia is 32,160,379 based on the latest United Nations estimates which equivalent to 0.42% of the total world population. Now, with an average trade-to-GDP ratio of over 140% since 2010, Malaysia has become one of the world's most open market.

The third type of economic sectors is tertiary sector or the service sector. Primary sector is the raw materials and manufacturing is the secondary sector. The service sector consists of the production of services instead of producing end products. The Government of Malaysia has created a system for the New Economic Model from the Malaysian Investment Development Authority, MIDA (2018), to move Malaysia from a middle-income to a high-income economy in terms of advancement, innovation and high-value sources of economic development. Tonne of effort has been strengthened to target and pull industries in which Malaysia has solid establishments for new development areas. New fields of growth are include education and training facilities, social insurance travel, eco-tourism, green technology including sustainable energy and energy conservation, economic services, innovative undertakings, ICTs such as telecommunications and mobile services, waste management, research and development (R&D) and design activities and regional operations such as the Principal Hub (PH), Representations Office (RE), Regional Office (RO) and Treasury Management Centre (TMC). The service sector will continue to be the key driver of the country's economic growth in the Eleventh Malaysia Plan 2016 to 2020. On 22<sup>nd</sup> April 2009, the Government altered the service sector to gradually increase foreign investments and bring more specialists and innovation in technology to strengthen the sector's competitiveness. After perceiving growth capacity in the service sector, the Government has selected to alter 27 services subsectors in the fields of health and social services, transport services, business services, computer services and associated services as per Figure 1.1 below. Further in year 2012, the Government has liberalised additional of six broad service sectors such as telecommunication, healthcare, professional services, environmental services, distributive trade services and education services as per Table 1.1. This phenomenon has allowed up to 100% foreign equity engagement in phases.



Figure 1.1: List of services sub-sectors for liberalisation

Source: Malaysian Investment Development Authority, MIDA (2018). Liberalisation

of the Services Sector (Online), Retrieved from

http://www.mida.gov.my/home/liberalisation-of-the-services-sector/posts/

Sub-sectors	Areas
Telecommunication	- Telecommunication services (network service providers and network facilities providers licences)
	<ul> <li>Telecommunication Services (Application Service Providers licences)</li> </ul>
Healthcare	<ul> <li>Private hospital services</li> <li>Medical specialist services</li> <li>Dental specialist services</li> </ul>
Professional Services	<ul> <li>Accounting and taxation</li> <li>Architectural services</li> <li>Engineering services</li> <li>Legal services</li> <li>Quantity surveying services</li> </ul>
Environmental Services	- Incineration services
Distributive Trade Services	- Departmental and specialty stores
Education Services	<ul> <li>Higher education with university status in private sector</li> <li>International schools</li> <li>Secondary education services of technical and vocational side</li> <li>Secondary education services of technical and vocational side</li> <li>Secondary education services of technical and vocational side for students with special needs</li> <li>Skills training centres</li> </ul>

 Table 1.1: Sub-sectors and its areas

Source: Malaysian Investment Development Authority, MIDA (2018). Liberalisation of the Services Sector (Online), Retrieved from

http://www.mida.gov.my/home/liberalisation-of-the-services-sector/posts/

#### **1.1.1 Malaysia Healthcare Industry**

Malaysia Healthcare System comprises of global-tax and government facilities and an effective private sector as per Figure 1.2. Under the civil service structure, the public sector of healthcare is systematic and is centralised by the Malaysia Ministry of Health (MOH). MOH designs and manages most public health services, but also utilizes some authority over the private sector. A schematic overview of the healthcare system is shown below. Approximately 82% of hospital care and 35% of outpatient care is given by the government industry. Approximately 18% of hospital care and 62% of outpatient care is given by the private industry. The Ministry of Health offers a full variety of services, including health promotion, disease prevention, remedial and corrective care provided through clinics and hospitals. The private healthcare industry, however, provides health services through medical clinic and private hospitals generally in urban regions. The private companies or organizations run the diagnostic workshops and some ambulance services (Jaafar S. et al., 2012).



\* SOCSO - Social Security Organization \*\* EPF - Employee Provident Fund

#### Figure 1.2: Current Healthcare Systems of Malaysia

Source: Jaafar S, Noh KM, Muttalib KA, Othman NH, Healy J, authors: O, Maskon K, Abdullah AR, Zainuddin J, Bakar AA, et al. Malaysia Health System Review. Health Systems in Transition. 2012;3(1):1–102.

#### 1.1.2 Customer Satisfaction Index in Malaysia

Talking about the service sectors in Malaysia, it is essential to keep them who is the clients, to fulfil with the service quality constantly. This is due to when the clients are happy with the service quality that is being provided, they will loyal to the service provider. This will increase the income to the service provider whenever the customers pay for their service. Customer satisfaction is therefore a very significant factor influencing service sector's revenue. In this competitive environment which full of technologies advancement, delivering high quality in term of service is a factor for a stable competitive advantage. Customer satisfaction has a beneficial impact on the profitability of an organization. A satisfied client is the basis of any successful company in the globe because customer satisfaction will lead to repeated buying, brand loyalty and favourable word of consumers' mouth.

According to the Malaysia Productivity Corporation, MPC (2018), Customer Satisfaction Index (CSI) measures the satisfaction level of customers towards product or services that being provided. It is needed to create a complete perception to the customers pre and post purchasing behaviour. CSI raises the standard of excellence company service and focus on the improvement of quality. Besides, it can enhance the brand reputation, build a long-term relationship between customers and organizations, and acts as an indicator of the company's health. In short, customer satisfaction is directly connected to profitability of organizations. If the client is satisfied with the service or the product, he or she tends to be faithful and have a powerful faith in the brand that is the business itself. When the customer is loyal, he or she not only will buy or purchase more, but the customer will refer to other customers as well.

The Malaysia Productivity Corporation (MPC) is a body that concern about the productivity of the Malaysia in the context of development and management of business sectors. Based on MPC's background, the National Productivity Corporation was founded in 1962. It was a joint project with an executing agency, the International Labour Organization, between the United Nations Special Fund and the Federal Government. Until now, the National Productivity Corporation has been known as the Malaysia Productivity Corporation since 21<sup>st</sup> February 2008. There is an act implemented to maintain the company's extended position which is the Malaysia Productivity Corporation Act (Incorporated) 1966.

The provisions under Section 7 of the Act with the functions of the Corporation are as below:

- To get advancement and dissemination of efficiency related data and issues;
- To set up a data and reference focus about productivity file for the country and for the broad frameworks and contextual investigation;
- To create local expertise in the efficiency, management, quality and entrepreneurship fields;
- To build the human asset improvement of administrative and supervision levels in the nation;
- To inform the usage of activities in relation of profitability and quality;
- To assess and approve managerial training programmes, business enterprise projects and quality management programmes directed by the private sector for the public;
- To perform consultancy activities related to profitability, quality, management and entrepreneurship;
- To do business undertakings for the purposes of the discharges of its capacities under the Act;
- To report annually to the Minister about the development and issues on enhancing efficiency in business and industry and to provide recommendations on the issues ; and
- To do such things and activities as may be consequential upon the release of its function under the Act.

## 1.2 Problem Statement

According to Dr. Milton Lum (2018), the demand in the healthcare industry in Malaysia is increasing especially in the private hospital and continues unreduced with chances for improvement and innovation in the aspects of diagnoses and medical treatment. However, the economic uncertainties and budgetary pressure continue to put financial constraint on the provision of healthcare services. Healthcare expenditure has rose due to larger population, uncommunicable and infectious diseases, new technology and the demand from the patients. When the healthcare expenditure is getting higher, it is a must to make sure the patients are satisfied with the service provided so that the increased expenditure is not wasted.

In the views of Datta, K. S., & Vardhan, J. (2017), many researchers are studying SERVQUAL Model, a service quality tool created by Parasuraman, Zeithaml, and Berry (1988) in certain sectors or regions to evaluate the customers satisfaction. Financial services (Lin, 1999), travel and tourism (Kaynama, 2000), retail (Mehta, 2000), telecommunications (Abu-El Samen, Akroush, & Abu-Lail, 2013) and ecotourism (Yusof, Rahman, Jamil, & Iranmanesh, 2014) are included. Although there are many academic researches about SERVQUAL Model, but there are not much academic researches that measure patients' satisfaction in the healthcare industry especially in the private hospital using SERVQUAL Model. SERVQUAL Model is a model that is utilized to quantify the service quality. For example, Cham et al. (2016) studied the social expectations of medical tourists in relation to the brand image of hospitals and the interceding effects of perceived value and trust. In the research, it studied about the behavioural intention using SERVQUAL Model. Other than that, there is a research studied by Kim CE, Shin JS, Lee J et al (2017) about the patient satisfaction and loyalty with an emphasis on relational based medical services encounters and treatment effectiveness. The researchers used another dimensions instead of SERVQUAL Model to test patient satisfaction, they used factors such as social relationship-based medical services from the doctor, nursing staff and administrative management; impact of service quality on therapeutic treatment and, the assessment of service quality satisfaction and the intention of revisiting by the patients. Looking at the mentioned problems and challenges in the Malaysia private hospitals, there is a need to study on the patients who engaged significantly with the private hospitals, especially in term on the patients' satisfaction as customers are the main factor of the growth of the industry in Malaysia.

## **1.3** Research Questions

This paper is attempting to emphasize the elements which affect the satisfaction of patients in Melaka private hospital using the SERVQUAL Model. The following questions had been addressed in this research:

- 1. What is the implementation level of tangibility, empathy, assurance, reliability, responsiveness and patients' satisfaction in Melaka private hospital?
- 2. What are the relationships between the tangibility, empathy, assurance, reliability and responsiveness towards patients' satisfaction in Melaka private hospital?
- 3. What are the most significant factors that influence the level of patients' satisfaction in Melaka private hospital?

## 1.4 Research Objectives

- 1. To describe the implementation level of tangibility, empathy, assurance, reliability, responsiveness and patients' satisfaction in Melaka private hospital.
- 2. To measure the relationship between tangibility, empathy, assurance, reliability and responsiveness towards patients' satisfaction in Melaka private hospital.
- 3. To examine the most significant factors that influence the level of patients' satisfaction in Melaka private hospital.

### 1.5 Scope of Research Study

This study emphasis the variables influencing patients' satisfaction with the SERVQUAL Model in the private hospital in Melaka. In this research, it seeks to describe the implementation level of tangibility, empathy, assurance, reliability, responsiveness and patients' satisfaction, to measure the relationship between tangibility, empathy, assurance, reliability and responsiveness towards patients' satisfaction and lastly to examine the most significant factors that influence the level of patients' satisfaction in Melaka private hospital.

### 1.6 Significance of Research Study

To improve patients' satisfaction, the results of this research will be able to highlight the important variables in the application of tangibility, empathy, assurance, reliability and responsiveness on the quality of service. It also promotes the New Economic Model structure to move Malaysia from a middle-income to a high-income economy in terms of innovation, creativity and high value development sources. Besides, it gives a positive reputation on the medical service quality in Malaysia's healthcare industry particularly in the private hospitals towards patients. The results of this research will help in filling the gap between SERVQUAL Model in terms of theoretical aspect, particularly in private hospitals.

#### 1.7 Summary

This section describes about the research study's summary. The background to the study focused on implementation level of tangibility, empathy, assurance, reliability, responsiveness and patients' satisfaction in Melaka private hospital, followed by a description of the research problems to be investigated, the objective and the questions of the research, scope of the study and lastly the significant of study. This information will continue to be developed and explained in Chapter 2.